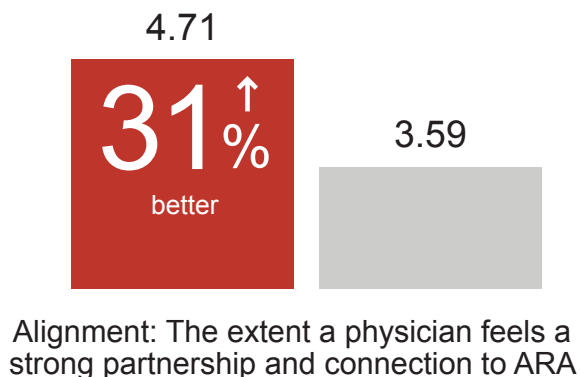
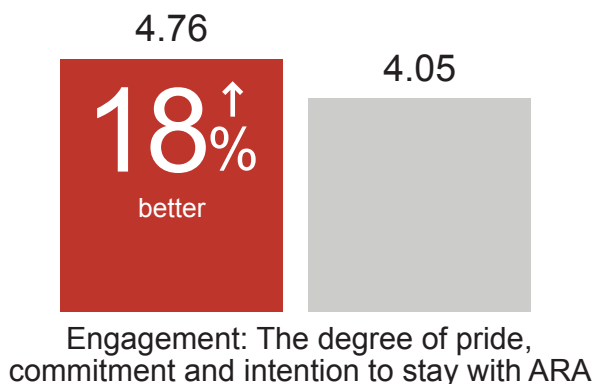


Why Nephrologists Choose ARA As A Partner

Physician Partnership Focused De Novo Model Creates Alignment and Drives Physician Satisfaction

Outstanding Physician Satisfaction



I have adequate input into clinic decisions that affect how I practice medicine.



I have confidence in ARA's leadership.



This clinic treats physicians with respect.



I would recommend this clinic to other physicians and medical staff as a good place to practice medicine.



If I'm practicing medicine three years from now, I am confident that I will be working in this clinic.



This clinic provides high quality care and service.



ARA ■ ■ National Physician Avg

ARA SCORED IN THE

99TH PERCENTILE

ACROSS ALIGNMENT AND ENGAGE-

Source: Press Ganey Performance Difference Report (N=144); survey conducted September-October 2016.

Note: Performance scale ranges from 5.00 (Strongly Agree) to 1.00 (Strongly Disagree).

(1) Represents performance scores of 4 and above.

(2) Press Ganey's National Physician Average reflects the comparative organizational Engagement of 65,834 physicians in more than 1,512 healthcare facilities in its database. These physicians practice in a variety of settings including both inpatient and ambulatory.